

# Bury Mental Health Action Plan 2013 - 2018 (DRAFT AS OF 25.09.13)

**\* Definition of timescales:**

Short term: to be achieved in year one (by end 2013)



Medium term: to be achieved between years one to three (by end 2016)

Long term: to be achieved by year five (by end 2018)

## Short term actions (Year One)

No.	Action	Outcome	Links to aims in the Strategy	Lead organisation	Lead Officer	Timescale* (short / medium / long term)	Status	RAG rating	Evidence
<b>Support in the community (including prevention and early intervention)</b>									
<b>Exercise and physical activity</b>									
1	Awareness of benefits of sporting activities promoted to all Bury College students	More young people participating in physical activity	Aims 1, 2, 3 and 4	Bury College	College Sport Maker	Short	Monitored through Bury College Sport Maker Project reports		
<b>Housing and independent living</b>									
2	Map current housing stock for customers with mental health conditions (e.g.. supported accommodation)	Greater understanding of distribution and availability of current resources, and so where future provision should be targeted. People supported to remain independent	Aims 2, 4	Council	Head of Performance and Housing Strategy	Short (subject to information being available on location of this housing)			
<b>Awareness of mental health</b>									
<b>Schools and employers</b>									
3	Bury College students to receive awareness raising tutorial activities on mental health issues	Raise awareness of mental health and tackle stigma	Aims 1, 2,4 and 5	Bury College	Executive Director, Learners and Staff	Short	Monitored by Bury College Pastoral Self Assessment Report		

Staff training									
4	GMP Bury Division will raise staff awareness of mental ill health via an on-line training programme.	Numbers of staff trained with improved outcomes for patients	Aims 4, 5 and 6	GMP	Superintendent Territorial Policing, Bury Division	Short			
5	Increasing awareness amongst Primary Care and Secondary Care staff of employment services available to patients.	Increase understanding and awareness of how to signpost patients.	Aim 2	CCG	Joint Commissioning Manager	Short			
Public campaigns and awareness raising									
6	Co-ordinate publicity for events and activities taking place on World Mental Health Day	Increase awareness and reduce stigma	Aim 6	Bury Council CCG	Strategic Planning and Policy Officer / Project Officer - Customer Advice and Liaison / Joint Commissioning Manager	Short			
7	Bury College Performing Arts students to design and deliver a 'Theatre in Education' performance on mental health. They will tour this production in local high schools.	Raise awareness of mental health and tackle stigma	Aims 1, 4 and 6	Bury College	Executive Director, Learners and Staff	Short		Monitored by Bury College Curriculum Self Assessment Report	
Mental health services									
Pathways									
8	Clarify the pathway to raise and investigate safeguarding concerns across all mental health services	Staff respond more effectively to safeguarding concerns	Aims 1, 4, 5	Bury Council <b>** Discussion to take place re: CCG involvement</b>	Safeguarding Manager, Operations / Joint Commissioning Manager	Short			
9	To fully implement referral activation within Bury IAPTS with view to promote engagement with the service	To maximise engagement with the IAPT service for individuals referred for IAPT interventions	Aims 2, 4	Pennine Care	Service Manager, Primary Care Bury IAPTS / GP Lead for Mental Health	Short	Complete		Referral activation is now operational

Information about mental health services										
10	Bury College to publicise information on mental health supplied them to the student population	Prevention, raising awareness and tackling stigma	Aims 1, 2,4 and 5	Bury College	Executive Director, Learners and Staff	Short				
11	Promote the Bury Guide to Mental Health Services provided by Pennine Care to GP's and Bury Adult care Services Staff	Professionals better informed about services available, referral pathways and mental health conditions	Aims 4 and 6	Pennine Care	Service Development and Contracts Manager	Short				
Safeguarding										
Safeguarding training										
12	All Bury College staff continue to attend safeguarding training	Increase staff awareness and understanding	Aims 1, 2 and 4	Bury College	Executive Director, Learners and Staff	Short	Monitored via Bury College Safeguarding Group			
13	Safeguarding awareness raising amongst secondary care mental health practitioners	Recognising risks and following safeguarding processes to manage risk	Aim 5	Bury Council Bury CCG <b>** Discussion to take place re: CCG involvement</b>	Safeguarding Manager, Operations / Joint Commissioning Manager	Short				
Efficient Services										
Data										
14	Develop a mental health pathway (to illustrate the support and services available)	Improve understanding of current service provision	Aim 4	Council	Strategic Planning and Policy Officer	Short	Complete			Q:\Performance & Information Team\S
15	Obtain regular mental health data from Bury GP registers	Improve understanding of performance.	Aim 4	CCG	GP Lead for Mental Health	Short				
16	Develop an evidence base which will support the prevention agenda and interventions.	Evidence base will inform commissioning intentions	Aim 1, 2 and 4	Council - Public Health	Public Health Consultant	Short term (Nov 2013)	Complete			Q:\Performance & Information Team\S
17	Provision of comprehensive information regarding the evaluation of the RAID service	Evidence base will inform commissioning intentions	Aim 5	Pennine Care	Acute Service Line Manager, North Division	Short				

## Medium term actions (Year Three)

No.	Action	Outcome	Links to aims in the Strategy	Lead organisation	Lead officer	Timescale* (short / medium / long term)	Status	RAG rating	Evidence
<b>Support in the community (including prevention and early intervention)</b>									
<b>Exercise and physical activity</b>									
1	Adult Learning Service Brighter Futures Project to work with Leisure Services to encourage and support take-up of exercise and physical activities for adults with mental health needs	More people participating in physical activity	Aims 1, 3	Council	Asst Head Libraries and Adult Learning	Medium term	Monitored through Brighter Futures Project		
2	Continue to work through Township Forums to encourage them to promote and support projects which encourage people to become physically active and improve access to fresh food (e.g. incredible edible).	Awareness raising of opportunities to become physically active	Aim 3	Council (Township Forums)	Communities Manager	Medium term	Monitored via Township Plans - see: <a href="http://www.bury.gov.uk/index.aspx?articleid=1763">http://www.bury.gov.uk/index.aspx?articleid=1763</a>		
3	Promotion of an assessment and exercise strategy in Primary Care using standardised assessment tools (GPAQQ).	More people participating in physical activity	Aims 1, 3	CCG Public Health - waiting for engagement from Public Health to confirm this action.	Joint Commissioning Manager	Medium			
4	Improving physical health and wellbeing in patients with enduring mental illness.	More people participating in physical activity	Aims 1, 3	CCG Pennine Care	Joint Commissioning Manager	Medium			
<b>Employment and volunteering</b>									
5	Local employers, organisations and job seekers to be made aware of in-work employment schemes (eg. "Access to Work"). These schemes are funded by DWP and provide time-limited practical solutions which remove barriers to employment (eg. assisted travel)	Employers made aware of support available to employ people recovering from mental health conditions	Aim 2	Jobcentre Plus	Partnership Manager	Medium			

6	Local employers, organisations and job seekers to be made aware of the "Wage Incentive" scheme. This is funded by DWP and provides financial incentives for organisations to employ disabled people - including mental health.	Employers made aware of financial support available to employ disabled people	Aim 2	Jobcentre Plus	Partnership Manager	Medium			
7	Support people with mental health needs to gain volunteering experience	More people gain employment skills and / or experience working with others	Aim 2	Council	Asst Head Libraries and Adult Learning	Medium term	Monitored through Brighter Futures Project		
<b>Learning and training</b>									
8	Support 60 people with mental health needs to access learning and training opportunities	Better access to learning and training	Aim 2	Council	Asst Head Libraries and Adult Learning	Medium term	Monitored through Brighter Futures Project		
<b>Environment</b>									
9	Township Plans are developed and agreed through local councillors, community groups and public meetings (for each of the borough's six township areas). Each plan contains local priorities to help improve community wellbeing for all.	Improved outcomes for the social, health, economic and environmental wellbeing of local people.	Aims 1, 2 and 3	Council	Communities Manager	Medium term	Monitored via Township Plans <a href="http://www.bury.gov.uk/index.aspx?articleid=1763">http://www.bury.gov.uk/index.aspx?articleid=1763</a>		
<b>Voluntary groups and peer support</b>									
10	Support for adult students and younger students who are carers at Bury College	Provision of advice and support	Aims 1, 2 and 4	Bury College	Executive Director, Learners and Staff	Medium	Monitored by Bury College Self Assessment Report		
11	Local voluntary group funded to provide regular peer support sessions and a range of awareness raising activities	Reduce isolation via provision of peer support, raise awareness, tackle stigma	Aim 2	Council	Programme Support Manager	Medium			

12	Improve third sector engagement with GP practices across Bury, with a focus on Dementia, including carer support, within BME communities	Bridging the dementia gap and identify hidden carers amongst BME communities	Aims 1, 4	CCG	Joint Commissioning Manager	Medium			
13	Support the on-going development of peer support opportunities available for mental health service users in the borough through the on-going development and redesign of the CHOICES service.	Empower mental health service users to develop self sustaining support networks	Aims 2,4,6	Pennine Care	Community Service Manager, CMHT	Medium			
<b>Housing and independent living</b>									
14	Deliver courses that develop independent living skills (including cookery, budgeting, confidence building and living in a supported environment)	People better equipped to live independently and manage their own budget	Aim 1, 2	Council	Asst Head Libraries and Adult Learning	Medium term	Monitored through Brighter Futures Project		
15	Develop and embed a contingency arrangement within care and support contracts, whereby when a provider reduces the level of support, this reduction can be quickly accessed should a relapse occur.	More people supported to live independently, ensuring needs are appropriately met, resources used appropriately	Aim 2	Council	Senior Contracts and Procurement Officer	Medium term			
16	Review current placements for mental health service users within residential care to identify if client needs are continuing to be met. The results of the review should inform housing needs.	Ensuring needs are appropriately met and resources used effectively	Aim 4	Council and Pennine Care	Service Manager, CMHT / Older People's Service Manager	Medium Term			

## Service user voice

### Engagement

17	Further engage people with mental health needs in Adult Learning Services to determine learning needs and gather feedback on provision to ensure it is appropriate and relevant	Better developed service to meet needs	Aim 4	Council	Asst Head Libraries and Adult Learning	Medium term	Monitored through Brighter Futures Project		
18	Work with general practices and Bury CCG Patient Cabinet to develop patient experience questionnaires for Primary Care.	Better developed service to meet needs	Aims 1, 4	CCG	Joint Commissioning Manager	Medium			
19	Establish mechanisms for members of the NHS Bury CCG Patient Cabinet to review and input into mental health commissioning plans.	Ensure that commissioning plans are informed by patient and public perspectives and experience	Aim 4	CCG	Operations and Engagement Manager	Medium			

### Personal budgets

20	Ensure that all mental health service users who are eligible to access personal budgets are encouraged to do so.	All service users who are eligible to access personal budgets are encouraged to do so.	Aims 2 and 4	Pennine Care	Service Manager, CMHT / Older People's Service Manager	Medium term			
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## Awareness of mental health

### Schools and employers

21	Review CAMHS and IAPTS to ensure health promotion and prevention become a core part of their service.	Raise awareness of mental health and tackle stigma	Aims 1, 2,4 and 5	CCG	Joint Commissioning Manager	Medium			
22	Contracts with all CCG providers showing evidence of mandatory training in Mental Health, ASD and Dementia.	Increase understanding of mental health and how to support people	Aims 1, 2,4 and 5	CCG	Joint Commissioning Manager	Medium			

Staff training									
23	Develop a mental health training package for Bury Council and CCG frontline staff.	Increase understanding of mental health, how to support and signpost customers	Aims 4 and 6	Bury Council CCG	Strategic Planning and Policy Officer / Joint Commissioning Manager	Medium			
24	GMP will host multi-service table top exercises to raise staff awareness of issues surrounding mental ill health.	Numbers of staff trained with improved outcomes for patients	Aims 4, 5 and 6	GMP	Superintendent Territorial Policing, Bury Division	Medium			
25	Frontline staff in Jobcentre Plus to receive basic mental health awareness training	Frontline Jobcentre Plus staff to have better understanding of how to support jobseekers recovering from mental health conditions	Aim 2	Jobcentre Plus	Partnership Manager	Medium			
26	Identify a mental health/dementia champion within each practice.	Named contact within each practice acting as an advocate for mental health	Aims 1,	CCG	Joint Commissioning Manager	Medium			
27	Develop multi-disciplinary team networks of clinicians and other professionals to discuss clinical cases, which include significant mental health elements, at a sector level.	Sharing of learning and best practice to improve outcomes for patients	Aims 4 and 6	CCG	Joint Commissioning Manager	Medium			
Public campaigns and awareness raising									
28	Raising awareness of the '5 Ways to Wellbeing' agenda through Primary Care, Secondary Care, Public Organisations, Voluntary Sector and Private Organisations	Prevention and increased awareness	Aims 1, 3, 6	Bury Council Waiting for engagement from Public Health to agree an appropriate action	Joint Commissioning Manager				



29	Support wider awareness of mental health issues within local communities and promote social inclusion for individuals with mental health needs within their local communities through the community mental health services transformation project.	Increase awareness, reduce stigma and improve social inclusion opportunities	Aims 1,2,4 and 6	Pennine Care	Service Manager, CMHT / Community Service Manager, CMHT	Medium			
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**Mental health services**

**GPs to provide more services close to home**

30	Define the current service delivered by all providers and develop a CCG library of service specifications. Specs to be reviewed in relation to the strategy and mapped against service need and local needs assessments.	Provide a baseline on which to make changes for the future	Aim 4	CCG	Joint Commissioning Manager	Medium			
31	Administration of Anti-psychotic Depots for stable patients in general practices	Reduce re-admission and improve compliance	Aim 2	CCG	Joint Commissioning Manager	Medium			
32	Every general practice to have an existing Primary Care mental health worker embedded within the practice.	Early identification and prevention of mental health issues	Aim 1	CCG	Joint Commissioning Manager	Medium			

**Pathways**

33	Substance Misuse and mental health services (Access and Crisis, Single Point of Entry, primary care psychological services, CMHT, Fairfield Hospital Mental Health Wards) to jointly develop or update pathways into and out of services. This will ensure that service users receive seamless provision where appropriate.	Improve transition for service users and improve joint working between services.	Aims 4	Pennine Care	Service Manager, Bury Community Drug and Alcohol Team	Medium			
34	Improving transition pathways between children's and adult mental health services.	Improve transition for service users and improve joint working between services.	Aim 4	CCG Pennine Care	Joint Commissioning Manager	Medium			
35	Develop mental health services that also support people with physical illness e.g. MUPs and condition specific assessments.	Integrated Care to improve health and wellbeing	Aim 3	CCG	Joint Commissioning Manager	Medium			

36	Ensure rapid access into appropriate services for patients who suffer a relapse and understand why patients are re-admitted.	Improved outcomes for patients through early intervention	Aim 2	CCG	Joint Commissioning Manager	Medium			
37	Development and implementation of the Bury IAPS Emotional Wellbeing Strategy.	Improving access to psychological services and promoting recovery	Aims 1, 2	Pennine Care CCG	Service Manager, Primary Care Bury IAPTs / Joint Commissioning Manager	Medium			
38	Promote access to psychological therapies for people with long term conditions.	More people accessing psychological therapies to manage their health and stay well for longer	Aim 1	CCG	Joint Commissioning Manager	Medium			
39	Evaluation of self-harming in A&E and the method of follow up.	Identification of people requiring mental health intervention	Aim 5	CCG	Joint Commissioning Manager	Medium			
40	Review of CAMHS: <ul style="list-style-type: none"> <li>• Ensuring referral of correct patient cohorts</li> <li>• Ensuring patient is seen by the most appropriate service in the most appropriate place.</li> <li>• Single point of access</li> <li>• Use of third sector/voluntary services</li> <li>• Training and development of Primary Care staff</li> </ul>	Improved outcomes for patients through early intervention	Aims 2,3,4,5,6	CCG	Joint Commissioning Manager	Medium			
41	Development of new ASD/ADHD service for adult patients and review of transition to adult services.	Improved outcomes for patients and transition	Aims 2, 4	CCG	Joint Commissioning Manager	Medium			

42	Improve advice available to individuals diagnosed with Dementia through collaborative working with the Dementia Advisor Service provided by the Alzheimer's Society	Individuals with dementia and their carers are provided with advice, information and signposting in a timely manner. Improve joint working between services	Aims 1, 4	Pennine Care	Older People's Service Manager	Medium			
43	Extend the implementation of social prescribing for individuals with mild to moderate mental health needs across the borough	Increase availability of low level social interventions to improve the wellbeing of individuals with mild to moderate mental health needs	Aims 1, 2 and 4	Pennine Care	Service Manager, Primary Care Bury IAPTs	Medium			
44	Support the integration and neighbourhood agenda through aligning community mental health services with borough locality health and social care teams to improve joint working and provision of effective health and social care interventions to meet the holistic needs of mental health service users within the areas that they live	Development of an effective fully integrated pathway to meet the assessed health and social needs of mental health service users	Aims 1, 2, 4 and 6	Pennine Care	Service Manager, CMHT / Community Service Manager, CMHT / Older People's Service Manager	Medium			
45	Improving access to mental health services for people with mental ill health being released from prison.	Improved outcomes for patients	Aim 1, 2	CCG	Joint Commissioning Manager	Medium			

**Information about mental health services**

46	Develop an information resource detailing how to access services and support available in Bury.	Patients, public and professionals better informed about services and support available.	Aim 1, 2 and 4	Bury Council CCG	Assistant Director of Business Re-design & Development / Joint Commissioning Manager	Medium			
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47	Ensure the provision of mental health information that is culturally sensitive for hard to reach groups, e.g. BME communities, via general practice and mental health care providers. Record and monitor distribution.	Patients, public and professionals better informed about services and support available	Aim 1, 3	CCG	Joint Commissioning Manager	Medium			
<b>Screening and holistic assessment</b>									
48	Improve quality of screening for people with mental ill health taken into police custody as part of the criminal justice process	Improve rate of diagnosis	Aims 4, 5 and 6	CCG	Joint Commissioning Manager	Medium			
49	Improve routine physical health screening for individuals diagnosed with a severe and enduring psychotic illness	Individuals with severe and enduring psychotic illness will have better health outcomes	Aim 3	Pennine Care	Service Manager, CMHT / Community Service Manager, CMHT	Medium			
<b>Discharge</b>									
50	Improve the quality of information sharing between Primary Care & Secondary Care and Primary Care & Social Care.	Improved outcomes for patients	Aim 4	CCG	Joint Commissioning Manager	Medium			
51	Develop the process by which individual placements from hospital take place and ensure contracts reflect positive patient outcomes, including independent living skills.	Increasing people's independence in the community	Aim 2, 4	CCG	Service Manager Continuing Health Care	Medium			
52	Develop additional shared care protocols to facilitate discharge from mental health services to primary care and GP led services for individuals who no longer require support from specialist mental health services.	To support individuals to recover from their mental health problems and access the right level of support to meet their needs. To improve transition between health services.	Aims 2, 4	Pennine Care CCG	Service Development and Contracts Manager / GP Lead for Mental Health	Medium			

## Safeguarding

### Safeguarding

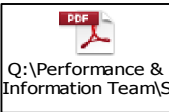
53	Ensure suitable support is in place for people detained under Section 136 of the Mental Health Act and minimise the use of police cells.	Ensuring needs are appropriately met and resources used effectively	Aims 4, 5 and 6	CCG/GMP	Superintendent Territorial Policing, Bury Division	Medium			
54	Improve identification of socially isolated people in the community at increased risk of fire through the development of a partnership approach (using GMFRS Partnership Agreement model). Deliver person centred interventions to individuals identified.	Prevention and reducing risk of fire	Aim 1, 5	GMFRS	Community Safety Manager; Bury, Oldham and Rochdale	Medium			
55	Ensure that the Bury Safeguarding Adult pathway is integrated into the Pennine Care electronic clinical record system to improve accurate reporting of safeguarding concerns identified by mental health services and monitoring of outcomes of safeguarding investigations	Effective and accurate reporting and monitoring of safeguarding incidents and investigation outcomes	Aim 5	Pennine Care	Service Manager, CMHT	Medium term			

### Safeguarding training

56	Rolling programme of adult safeguarding training for GP's and GP practice staff. CCG staff to complete basic awareness training as part of the three year mandatory training.	Raising awareness and reducing the risk of avoidable harm	Aim 5	CCG	Designated Nurse for Safeguarding (Children and Adults)	Medium			
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## Efficient Services

### Data

57	Develop a performance reporting framework for all mental health services commissioned by Council and CCG	Improve understanding of performance.	Aim 4	Council CCG	Strategic Planning and Policy Officer / Joint Commissioning Manager	Medium			 Q:\Performance & Information Team\S
58	Obtain data from GMP and NWAS in relation to calls about people presenting with mental ill health difficulties	Improve understanding of use of resources.	Aim 4	GMP / NWAS	Superintendent Territorial Policing, Bury Division	Medium			

59	Providers of substance misuse interventions to capture information and regularly update care plans regarding service user mental health status. Information to be reported to the DAAT on a quarterly basis.	Improve understanding of performance.	Aim 4	Council Pennine Care	Senior Partnership Implementation Officer, DAAT / Service Manager, Bury Community Drug and Alcohol Team	Medium			
<b>Outcomes</b>									
60	Develop outcomes indicators for all mental health services commissioned by Council and CCG	Improve understanding of outcomes	Aim 4	Council CCG	Strategic Planning and Policy Officer / Joint Commissioning Manager	Medium			
61	Review of Crisis Response Service to ensure patients with physical and mental comorbidities can have a combined community response.	More holistic person centred approach to health and wellbeing	Aim 3	CCG	Interim Project Manager	Medium			
<b>Finance</b>									
62	Development of a toolkit which helps to identify and monitor the cost-benefit of services and interventions (will enable third sector to demonstrate value of provision).	Improve understanding of effectiveness of current spend	Aim 4	Council CCG	Strategic Planning and Policy Officer / Joint Commissioning Manager	Medium			
63	Review the proportion of spend on all aspects of mental health care (prevention / community, primary, secondary care).	Improve understanding of effectiveness of current spend	Aim 4	Council CCG	Assistant Director of Commissioning and Procurement / GP Lead for Mental Health	Medium			
<b>Future priorities to address</b>									
64	Deliver Public Health improvement initiatives aimed at preventing mental health and improving emotional wellbeing	Prevention and promoting recovery	Aims 1, 2, 3 and 6	Council	Interim Director of Public Health	Medium			
65	Futher sports / physical activity programmes or schemes to assist with prevention, promote recovery and emotional wellbeing	More people participating in physical activity	Aims 1, 2 and 3	Council	Assistant Director of Operations, Communities and Neighbourhoods	Medium			

## Long term actions (Year Five)

No.	Action	Outcome	Links to aims in the Strategy	Lead organisation	Lead officer	Timescale* (short / medium / long term)	Status	RAG rating	Evidence
<b>Support in the community (including prevention and early intervention)</b>									
<b>Housing and independent living</b>									
1	Engage with customers with mental health conditions to identify what housing is required and to liaise with partner organisations to seek opportunities for service provision.	Ensure maximisation of and most appropriate and effective use of resources.	Aims 2, 4	Council Pennine Care	Head of Performance and Housing Strategy / Service Manager, CMHT / Older People's Service Manager / Community Service Manager, CMHT	Long			
<b>Awareness of mental health</b>									
<b>Schools and employers</b>									
2	Develop shared values and a sense of belonging within communities across Bury, through work to challenge discrimination, prejudice and isolation (measured through Community Voice Survey)	Raise awareness of mental health and tackle stigma	Aim 6	Council	Community Cohesion Officer	Long			
3	Maintain annual mental health and emotional wellbeing education sessions for year 9 pupils in Bury high schools	Raise awareness of mental health and tackle stigma	Aim 1, 5, 6	Bury Samaritans	Director	Long			
<b>Staff training</b>									
4	Bury Samaritan volunteers to continue to be informed by mental health professionals and people with mental health conditions	Increase understanding of mental health and how to support people	Aims 1, 4, 6	Bury Samaritans	Director	Long			

Public campaigns and awareness raising										
5	Provide information at public events to raise awareness of mental health and understanding of the types of support Samaritans offer	Prevention, raise awareness of mental health and tackle stigma	Aims 1, 2, 4, 5, 6	Bury Samaritans	Director	Long				
6	Advertise new text support service provided by Samaritans	Prevention, raise awareness of support available and tackle stigma	Aims 1, 2, 4, 5, 6	Bury Samaritans	Director	Long				
Safeguarding										
Suicide prevention										
7	Ensure that mental health services are available to provide a timely response to individuals presenting with a mental health crisis 24 hours a day through the on-going development and provision of an emergency response service.	Provision of an effective and supportive response to individuals experiencing a mental health crisis	Aims 4 and 5	Pennine Care Bury CCG	Acute Service Line Manager, North Division / GP Lead for Mental Health	Long				
Efficient Services										
Outcomes										
8	Integrated commissioning and provision of physical and mental health services and social care services to deliver person centred care in the community that addresses both physical and mental health.	Sector based models wrapped around GPs	Aim 1, 3	CCG	Interim Project Manager Integration	Long				